

Sydney Local Health District

Meeting One Hundred and Forty Seven of the Board

Date:

Monday 17 June 2024

Time:

9.30am

Venue:

Teams / SLHD Boardroom

Chair:

The Hon, John Ajaka, Chair

1. Present and apologies

The Hon, John Ajaka, Chair

Mr Graeme Loy PSM, Chief Executive

Dr Mary Haines, Member

Mr Richard Acheson, Member

Dr Paul Hosie, Member

Mr John McGee, Member

Ms Kerry-Anne Hartman, Member

Ms Ronwyn North, Member

Adj/Professor Karen Crawshaw PSM, Member

Mr Raymond Dib, Member

Mr Rob Furolo, Member

Apologies

Ms LaVerne Bellear, Member
Dr Alicia Smiech, Chair, Medical Staff Executive Council

In attendance

Ms Nerida Bransby, Secretariat Dr Genevieve Wallace, Executive Director of Operations, SLHD Mr Puneet Datta. Executive Director of Finance, SLHD

2. Welcome

The Chair acknowledged the traditional owners of the land.

The Chair welcomed members and guests, in particular Mr Loy, the new Chief Executive to meeting one hundred and forty seven of the Sydney Local Health District (SLHD) Board.

3. Declaration / Removal of conflicts of interest

The Chair advised to declare / remove any conflicts of interest at this meeting.



There were no additional new conflicts of interest to declare or to be added/removed in the Register at this meeting. Mr Loy advised the Board that he will send his conflicts of interest to Ms Bransby to be included in the Register.

4. Confirmation of previous minutes

4.1 Minutes of the previous meeting held 20 May 2024.

The minutes of the meeting held on 20 May 2024 were moved and seconded as a true and accurate record of the meeting.

The Chair signed the minutes.

4.2 CE Report - May 2024

The Chair declared that the CE Report for May 2024 was ready for publication.

5. Matters arising from the previous minutes

5.1 Action sheet

The Board received, read and noted the items on the action sheet. The Board requested the new Chief Executive to review all items on the action sheet prior to the next meeting.

6. Patient Story

The Chief Executive provided a verbal report on a patient transferred from Orange Base Hospital to RPAH for lifesaving treatment reflecting the role of RPAH to the rural community.

7. Standing Items

7.1 Acronyms List

The Board received and noted this list.

7.2 Financial Classification Codes

The Board received and noted this list.

7.3 Board Calendar 2024

The Board received and noted the Board Calendar for 2024.

8. Chair's Report

The Board Chair provided a verbal report including:

This is the last meeting for the Board Chair, his term will expire on 30 June 2024. Members of this Board have been extraordinary and he thanked members for their support.



9. Chief Executive's report

The Board received, read and noted the Chief Executive's Report for May 2024. The Chief Executive provided a brief verbal report on issues three weeks into the position including:

- Budget
- Budget Risks
- Legal Matters
- Complaints
- Board meetings papers
- Mapping Exercise for Board Committees to each KPI plus new KPIs, correspondence from the MoH and a summary from the Performance Unit will be provided to the Board.
- Need to avoid doubling up of committees, need to include, engage and consult with finance, medical and nursing staff but also make better use of their time for all clinical staff.
- Need to revert back to in-person meetings
- Reposition Mental Health and RPA Virtual
- Update Delegations Manual
- Recruitment Committee
- Expenditure Committee
- Leases
- Executive Responsibilities and Accountabilities
- Provide transparency to Research and Precinct Activities
- SBA
- Budget letters are due tomorrow.

9.1 Finance and Performance Reports

9.1.1 SLHD Board reporting pack - April 2024

The Board received, read and noted the SLHD Board Reporting Pack for April 2024.

9.1.2 Performance Indicators - March 2024

The Board received, read and noted this report.

9.1.3 HealthPathways and e-Referral Dashboard Report

The Board received, read and noted this report.

9.1.4 MoH Board Quarterly Report for the SLHD

The Board noted the report for the period January - March 2024 was not available.

9.1.5 HAC Committee Report - April 2024

The Board received, read and noted this report.



9.1.6 Aboriginal Workforce Report (six monthly)

The Board received, read and noted this report.

9.2 Project updates

9.2.1 Lifehouse

The Board noted there were no further updates in the Chief Executive's Report.

9.2.2 Macquarie International Private Hospital

The Board noted there were no further updates in the Chief Executive's Report.

9.3 Capital Works Report

The Board received, read and read the Capital Works report.

- 9.4 Clinical Governance and Risk Reports
 - (i) Quarterly Report

The Board received, read and noted this report.

(ii) Quality Account and Priority Setting

The Board received, read and noted this report.

(iii) SLHD Quarterly Risk Report

The Board received, read and noted this report. The Board discussed the varying roles of the Audit and Risk and the Finance, Risk and Performance Management Committees in relation to Risks. The Board noted that the top ten risks are in the process of being recalibrated.

(iv) Emergency Management Report (Quarterly)

The Board received, read and noted this report. Mr Loy advised the Board that Dr Genevieve Wallace will now be the HSFAC for the District to manage incidents. This will enable to the Chief Executive to manage BAU. Training for expected staff will follow.

9.5 Audit and Risk Committee Report (period 5 March 2024 – 12 June 2024)

The Board noted this report is due in July 2024.



9.6 Facility Reports – April 2024

(i) Balmain Hospital

The Board received, read and noted the Balmain Hospital facility report.

(ii) Canterbury Hospital

The Board received, read and noted the Canterbury Hospital facility report.

(iii) Community Health

The Board received, read and noted the Community Health Services report.

(iv) Concord Hospital

The Board received, read and noted the Concord Hospital facility report.

(v) Drug Health Services

The Board received, read and noted the Drug Health Services report.

(vi) Mental Health Services

The Board received, read and noted this report.

(vii) Oral Health Services and Sydney Dental Hospital

The Board received, read and noted the Oral Health Services and Sydney Dental Hospital facility report.

(viii) Population Health

The Board received, read and noted the report.

(ix) Royal Prince Alfred Hospital

The Board received, read and noted the Royal Prince Alfred Hospital facility report.

(x) RPA Virtual Hospital

The Board received, read and noted the RPA Virtual Hospital report.

(xi) Tresillian

The Board received, read and noted the Tresillian report.

(xii) Lifehouse

The Board received, read and noted the Lifehouse report.

(xiii) Public Health Unit

The Board received, read and noted this report.



(xiv) Health Equity Research and Development Unit (HERDU)

The Board received, read and noted this report.

(xv) Canterbury / Croydon / Marrickville / Redfern Community Health Centres and RPA HealthOne Green Square

The Board received, read and noted this report.

10. Matters for approval / resolution

Nil to report

11. Board Committee reports / minutes

11.1 Finance, Risk and Performance Management Committee

The Board received, read and noted the minutes of the meeting held on 13 May 2024.

11.2 Education and Research Committee

The Board noted the minutes of the meeting held on 20 May 2024 were not available.

- 11.3 Strategic Communication and Partnerships Committee
 - (i) Minutes of Meeting

The Board received, read and noted the minutes of the held on 4 June 2024.

(ii) Bi-Monthly Report

The Board received, read and noted this report.

11.4 Audit and Risk Committee

The Board noted the next meeting is to be held on 20 June 2024.

11.5 Health Care – Clinical Quality Council

The Board received, read and noted the minutes of the meeting held on 22 May 2024.

11.6 Health Care - Clinical Council

The Board received, read and noted the minutes of the meeting held on 22 May 2024.

11.7 Medical Staff Executive Council

The Board noted the next meeting is to be held on 2 August 2024.



11.8 Patient and Family Centred Care Steering Committee (bi-monthly)

The Board noted the next meeting is to be held on 3 July 2024.

11.9 Aboriginal Health Steering Committee (bi-monthly)

The Board received, read and noted the minutes of the meeting held on 28 May 2024.

12. Other Committee reports / minutes

12.1 Sustainability Committee (bi-monthly)

The Board received, read and noted the minutes of the meeting held on 21 May 2024.

12.2 Medical and Dental Appointments Advisory Committee

The Board received, read and noted the minutes of the meeting held on 8 May 2024.

12.3 Finance Leaders Forum

The Board received, read and noted the minutes of the meeting held on 15 May 2024.

12.4 NSW Health / SLHD Performance Review Meeting

The Board noted the meeting was held on 9 May 2024.

12.5 Organ Donation for Transplantation

The Board noted the meeting was held on 28 May 2024.

12.6 Major Procurement, Assets and Imaging Steering Committee

The Board received, read and noted the minutes of the meeting held on 14 May 2024.

12.7 Yaralla Estate Community Advisory Committee (bi-monthly)

The Board noted the next meeting is to be held on 16 July 2024.

12.8 Security and Violence Prevention Committee

The Board received, read and noted the minutes of the meeting held on 14 May 2024.

12.9 Contracts Implementation Committee

The Board noted the next meeting is to be held on 24 June 2024.

12.10 Concord Forensic Mental Health Executive Steering Committee

The Board read, received and noted the minutes of the meeting held on 17 April 2024.

12.11 RPAH Redevelopment Executive Steering Committee

The Board read, received and noted the minutes of the meeting held on 17 April 2024.



12.12 Canterbury Hospital Redevelopment Executive Steering Committee

The Board read, received and noted the minutes of the meeting held on 17 April 2024.

12.13 Sydney Bio-Medical Accelerator Executive Steering Committee

The Board read, received and noted the minutes of the meeting held on 22 April 2024.

13. Matters for Noting

Nil to report

14. Other Business

14.1 Matters raised by Board Members

The Board discussed:

- Members acknowledged the Chair and his invested service to the Board and as individuals, his teachings and advocacy to the Council of Board Chairs and his clear and strong support he provided to the previous Chief Executive, Dr Teresa Anderson.
- Innovation Week A meeting is being held tomorrow with the Chief Executive and Ms McKay to go through the final program and will be provided to the Board.
- Rotate Board meetings to be held on different sites.
- The Board enquired if there is a specific budget allocation for up-skilling Board Members. Further information is to be provided at the next meeting.
- 14.2 Concord Hospital Restorative Actions.

The Board received, read and noted this report.

15. Next Meeting

The next meeting will be held on Monday 15 July 2024 at 9.00am.

The meeting closed at 10.30am

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